

MALHOTRA CARE HOMES LIMITED

GENDER PAY GAP REPORT - STATISTICS FOR 2024/2025

Our Annual Gender Pay Gap Report is set out below in compliance with Government reporting guidance. We are pleased to confirm that our results once again demonstrate that we have a significantly lower Gender Pay Gap differential in comparison to the Office for National Statistics (ONS) and Annual Survey of Hours and Earnings (ASHE) statistics.

The Gender Pay Gap is an equality measure that shows the difference in average earnings between women and men. The 'Gender Pay Gap' is not to be confused with equal pay disparity. Equal pay disparity occurs if a member of the opposite sex is paid less for the same or broadly similar work, work rated as equivalent, or work of equal value.

This report relates to the period between 6 April 2024 to 5 April 2025. During the specified period, there were no reported equal pay issues at Malhotra Care Homes Ltd.

Our Gender Pay Gap calculations of male and female employees were as follows:

- Mean Gender Pay Gap: -3.83%
- Median Gender Pay Gap: nil
- Mean Gender Bonus Gap: 74.17%*
- Median Gender Bonus Gap: n/a

*1 female and 1 male employee in Malhotra Care Homes Ltd received a bonus in the period of 6 April 2024 to 5 April 2025. Due to the limited proportion of employees receiving a bonus in the relevant period, the bonus gap figures are not reflective of wider pay practices within the Company.

What are the underlying reasons for our Gender Pay Gap?

Malhotra Care Homes Ltd is committed to the principles of equal opportunities and equal treatment towards all our employees. We are committed to paying employees equally for the same or equivalent work, regardless of their sex (or any other protected characteristic). As such, (amongst other measures) we carry out pay and benefits audits at regular intervals, staff surveys and evaluate job roles and pay grades to ensure a fair pay structure is implemented throughout the Company.

Our commitment to equal treatment is demonstrated in the table annexed below, which depicts pay quartiles by gender. This table shows our workforce divided into four equal-sized groups based on hourly pay rates, with Quartile I, depicting the highest-paid 25% (the upper quartile) and Quartile IV

Registered Office: Malhotra House, 50 Grey Street, Newcastle upon Tyne, NE1 6AE
Tel: 0191 233 0387 **Email:** info@prestwickcare.co.uk **Web:** www.prestwickcare.co.uk

representing the lowest-paid 25% of employees (the lower quartile). For there to be no Gender Pay Gap, there would need to be an equal ratio of men to women in each quartile which would be highly unusual in the Social Care Sector. For example, 128 of our employees in Quartile IV are women, and 33 are men. This is principally due to the high proportion of females employed as carers across our 11 Care Homes.

How does Malhotra Care Homes Ltd Gender Pay Gap compare with other organisations?

The vast majority of organisations have a Gender Pay Gap. We are pleased to report that Malhotra Care Homes Ltd's pay gap compares extremely favourably with that of other organisations in the Social Care Sector.

The median Gender Pay Gap for the whole economy, according to the 2025 figures provided by the Office for National Statistics (ONS) in the Annual Survey of Hours and Earnings (ASHE), is 12.8%. At nil, Malhotra Group PLC's median Gender Pay Gap is significantly lower than the ONS median and demonstrates parity in median hourly pay across our Company.

The proportion of females at Malhotra Care Homes Ltd who received a bonus in the 12 months up to 5 April 2025 was 1, while for men, this was 1. The female-to-male ratios in our workforce (480 females and 164 males) show that we have a higher proportion of females employed in within our Company, whilst the female-male ratio in the Upper Quartile (127 females and 34 males) show more women are employed in Operational and Management roles within the Company.

What is Malhotra Care Homes Ltd doing to address its Gender Pay Gap?


Whilst our Gender Pay Gap compares favourably with that of organisations across the whole UK economy, this is not a subject we are complacent about. We are committed to doing everything that we can to ensure pay parity. However, we also recognise that our scope to act is limited in some areas. We have, for example, no direct control over the subjects that individuals choose to study, the career choices they make, or the predominance of the gender of applicants who apply for positions within our organisation. These pre-determined factors, therefore, have a direct bearing on the number of male-to-female ratios in the sector in which we operate.

We recognise that none of our current initiatives will, of itself, remove the Gender Pay Gap completely, and it may be several years before some have any impact at all. In the meantime, Malhotra Care Homes Ltd is committed to reporting on an annual basis on what measures we are taking to reduce the Gender Pay Gap and the progress that we are making. Any further initiatives launched throughout the year will be reported on the Group website through our employee portal and in our internal employee newsletter (The Insider).

Appendix 1

Pay quartiles by gender

Quartile	Males	Females	Description
I	21.1% (34)	78.9% (127)	Includes all employees whose standard hourly rate placed them in the upper quartile
II	31.1% (50)	68.9% (111)	Includes all employees whose standard hourly rate placed them above the median but at or below the upper quartile
III	29.2% (47)	70.8% (114)	Includes all employees whose standard hourly rate placed them above the lower quartile but at or below the median
IV	20.5% (33)	79.5% (128)	Includes all employees whose standard hourly rate placed them in the lower quartile

I,  David Elliott (Chief Financial Officer), confirm that the information contained in this statement is accurate (Malhotra Care Homes Limited is a wholly owned subsidiary of Malhotra Group PLC and operates under the trade name of Prestwick Care).

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